Federal Parliament, National Assembly,

Federalism Implementation Study and Monitoring Parliamentary Special Committee

- A resolution was presented to the National Assembly (NA) seeking the Government of Nepal's attention and resolution of the challenges in implementing federalism. Fulfillment of the objectives envisioned by the Constitution was discussed and unanimously endorsed on 2079 Jestha 19 (2 June 2022).
- The NA gave clear directives to the government to implement the issues included in the resolution.
- The NA's meeting held on 2079 Jestha 20 (3 June 2022) constituted a seven-member 'Federalism Implementation Study and Monitoring Parliamentary Special Committee' with Hon'ble Khim Lal Devkota, the proposer of the resolution, as the Convenor. Hon'ble Udaya Bah¹adur Bohara, Hon'ble Prakash Pantha, Hon'ble Pramila Kumari, Hon'ble Maya Prasad Sharma, Hon'ble Bimala Rai Paudyal and Hon'ble Ram Chandra Rai are members of the Committee.
- The Committee was mandated to carry out a study of all aspects, including political, financial, administrative, and structural issues, relating to the implementation of federalism, with a term of four months from the date that the Committee starts the work.
- The first meeting of the Committee was held on 2079/02/27 (10 June 2022). During the study period, the Committee met 34 times.
- The essential methodology the Committee adopted was discussion, interaction, and questionnaire.
- Discussions were held with leaders of parties represented in the Federal Parliament (NA and House of Representatives), Chairpersons of Parliamentary Committees, Honourable Members, Members of the Constituent Assembly, Leaders of Political Parties, Chief Ministers of Provinces, Speakers of Provincial Assemblies, Former Chief Ministers of Provinces, Ministers of Provinces, Members of Provincial Assembly, Federal Parliament General Secretary and Secretaries, Secretaries of the Government of Nepal, Secretaries of the Committees of the Federal Parliament, Officials of the Federation of Local Levels,

Elected Representatives at the Local Level, Secretaries of the Provincial Government, Subject Experts, Officials of the National Natural Resources and Fiscal Commission,

- Auditor General and other Constitutional Commission Officials, Vice Chairperson of the National Planning Commission, Officials of Law Commission, and others.
- Suggestions were collected after the meetings with the Honorable Prime Minister and Honorable Speaker.
- Discussion and interaction programmes were organized in all the seven provinces and three local levels in the presence of the NAHonorable Chairperson. Suggestions were collected through field visits to three local levels.
- Requests for information based on questionnaires were made from the Office of the Prime Minister and Council of Ministers, Ministry of Finance, Ministry of Federal Affairs and General Administration, Ministry of Law, Justice and Parliamentary Affairs, National Natural Resources and Fiscal Commission, National Planning Commission, and other ministries and agencies.
- There was also correspondence with the offices of the Chief Minister and the Council of Ministers of all the seven provinces, the provincial assembly, the provincial planning commission, some local levels, and other agencies, the purpose being to collect information through questionnaires.
- Due to the NA's busy work schedule, the staff assigned to the committee secretariat, who also had double/triple work responsibilities in other committees and sections, along with Dashain (the great festival of Nepalis), preparations for the election of the House of Representatives and the Provincial Assembly, and other reasons led to some obstructions in the functioning of the Committee. However, based on the in-depth study, discussions and decisions taken in the committee meetings, provincial and municipality level interaction, the international context of the federal government system, the brief governance history of Nepal, the rise of the federal government system in Nepal and its rationale, the main achievements in the last five years in connection with the implementation of federalism in Nepal and other challenges were incorporated into a report that was prepared along with recommendations.

Committee's Statement

The Constitution promulgated through the historical Constituent Assembly on Asoj 3, 2072 (20 September 2015) has provided that Nepal's main governance structure would consist of three

tiers – federal, provincial, and local. The federal, provincial, and local levels can exercise state power in line with the Constitution and the law, while the exclusive and concurrent list of competencies of all the three tiers are included in the schedule of the Constitution. The division of the entire state power from a unitary system into three tiers must be regarded as a significant change in the governance system.

The federal, provincial, and the local levels (federal units) can formulate their own laws relating to economic powers within their jurisdiction, develop an annual budget, take decisions, formulate policies, and plans and implement them. They are also allowed to impose taxes according to their financial jurisdiction and collect revenue.

The federal units are autonomous and may formulate laws within their exclusive jurisdiction. But the purpose of the Constitution is to achieve coordination and cooperation while making laws on concurrent powers. The Constitution provides that the relations between the federal units shall be made on cooperation, coexistence, and coordination, according to which the Constitution envisages that one tier recognizes the existence of another tier, and coordinates and collaborates on matters including formulation of laws and policies.

It has been about a decade since the promulgation of the Constitution. Its biggest achievements have been to ensure a federal democratic republic, multi-party competitive governance system, periodic elections, an independent judiciary, human rights, fundamental rights, and complete press freedom as constitutional rights. The province and the local levels became operational soon after the periodic elections were held as per the federal structure.

Although the Constitution was promulgated in 2072 (2015) it was formally implemented only after elections were held in all three tiers in 2074 (2018). With the provision of a three-tier government along with state power, Nepal embarked on the era of federalism. It is natural to expect some issues and confusion with such a significant change of governance system. Hence, a resolution was proposed to the NA on 19th Jestha 2079 (2 June 2022) seeking the government's attention to resolve these problems. On 2079 Jestha 20 (3 June 2022), the NA therefore introduced the Federalism Implementation Study and Monitoring Parliamentary Special Committee to identify the problems seen in implementing federalism and recommend legal and policy reforms. The term of the Committee was four months from the date it began working and it formally came into being on 2079 Jestha 27 (10 June 2022). The first meeting the Committee was held in the presence of the NA Rt. Hon'ble Chairperson. It considered an action plan and procedures and was attended by parliamentary party leaders, Hon'ble members, and the parliament general secretary, among others.

Despite the busy schedule in the lead-up to the budget session of the parliament, the Committee was able to hold discussions and interact with all seven provinces. At the programme, political parties, civil society, chief ministers, provincial speakers, provincial government ministers, provincial assembly members, local level office-bearers, media persons, the private sector, cooperatives and non-government sector individuals, and office-bearers were present. Discussions and interactions took place in the three local levels.

The Committee held discussions with various political party leaders, leaders of parliamentary parties of political parties represented in the parliament, the House of Representatives and NA parliamentary committee chairs, federal parliament/constituent assembly members and former members of parliament, former chief ministers, local level association office-bearers, current and former chief secretaries of the province and subject matter experts, and various other stakeholders.

Discussions were also held, and opinions sought, from the National Natural Resources and Fiscal Commission, the Auditory General and office-bearers of Constitutional Commissions, the National Planning Commission Vice-Chair, mayors and deputy mayors of local levels in the Kathmandu Valley, Nepal Law Commission officials, Government of Nepal secretaries, federal parliament committee secretaries, and supreme court registrars, among others.

The Committee also met with the Rt. Hon'ble Prime Minister and the Hon'ble Speaker and consulted on matters related to the scope of the Committee and sought their opinions.

Details were sought based on a questionnaire from the Office of the Prime Minister and Council of Ministers, Ministry of Finance, Ministry of Federal Affairs and General Administration, Ministry of Law, Justice and Parliamentary Affairs, National Natural Resources and Fiscal Commission, National Planning Commission, Office of the Chief Minister and Council of Ministers, Provincial Assembly, local level, provincial planning commission and other agencies. However, responses were not received from some agencies. Even when responses were received, they did not always include sufficient information, as a result of which the report writing had to be based on provincial seminars and discussions held with various individuals and agencies. But due to limited time, and despite the wish of the Committee, discussion with other stakeholder office-bearers and agencies could not be held.

The Committee faced a situation where it has to carry out its task in the face of various challenges. During the period, discussions took place on the Appropriation Bill in the NA. The NA discussed and endorsed 31 important bills. Due to Dashain, the preparations for the House of Representatives and provincial assembly elections and other reasons, the Commission experienced some roadblocks in its functioning.

Employees deputed to the Committee Secretariat were related to the business advisory work and hence had to be directly involved in the NA's operation and assume double or triple work responsibility in other committees and units, and hence were unable to work exclusively for the committee. The efforts and hard work by the secretariat staffers are laudable. This report is an outcome of their untiring hard work.

The Committee is grateful for the valuable support provided to the Committee by the NA Rt. Hon'ble Chairperson in raising issues and identifying problems by attending in person at all the programmes conducted in the provinces on consolidation of the federal system of governance. Due to repeated follow-up and directives issued to the Government of Nepal by the Committee for the formulation of the Action Plan for the implementation of the resolution proposal passed by the National Assembly that the Government of Nepal, the Council of Ministers endorsed the federalism implementation action plan 2079. The Committee would like to express its special thanks to the Government of Nepal and looks forward to implementation of the approved Action Plan word for word.

During the four months, the Committee met 34 times. Every meeting of the Committee was equally important. The Committee was able accomplish its task within the timeframe. But for technical reasons the report could not be submitted at the last hour. The report was submitted along with a request for extension of the Committee's term by a week.

We would like to extend our enormous gratitude to the NA Rt. Hon'ble Chairperson for his guidance for the Committee's effective functioning. We are also grateful to the Rt. Hon'ble Prime Minister and Hon'ble Speaker for guiding the Committee through their suggestions on consolidation of the federal system of governance.

Heartfelt thanks also go to the leaders of the parties represented in the NA, chairpersons of the federal parliamentary committees and the Hon'ble members of the Federal Parliament who attended and contributed to the meetings. Special thanks to the Chief Ministers of all the seven provinces, former Chief Ministers, Ministers, Speaker and Members of the Provincial Assembly, mayor, deputy mayor, chairs and vice-chairs of the local level, civil servants, private sector representatives, and civil society representatives.

Special thanks, too, to the provincial government, provincial assembly and municipalities for supporting the management aspects of the interaction held at provincial and local levels, and to the Ministry of Federal Affairs and General Administration for technical and coordination support to the Committee.

We express our heartfelt gratitude to Government of Nepal Hon'ble ministers, chief ministers, ministry secretaries, chief secretary, office-bearers of various commissions, departments and other agencies, the federal parliament general secretary, NA secretary, secretariat secretary for coordinated support to the work of the Committee, to the political party representatives, and to the experts, various stakeholders, media workers, committee secretary and committee staffers and others who provide direct and indirect support to the functions of the Committee.

Expressing confidence that the implementation of the aforementioned recommendations would strengthen and consolidate the federal system of governance, we draw the special attention of the Government of Nepal and other stakeholders to implementing the recommendations.

Finally, we would again express our deepest gratitude to Rt. Hon'ble the Chairperson and all Hon'ble members of the NA for trusting us and giving us this role and responsibility through the entire meeting of the Assembly.

Coordinator – Hon'ble Khim Lal Devkota

Member – Hon'ble Udaya Bahadur Bohara

Member – Hon'ble Prakash Pantha

Member – Hon'ble Pramila Kumari

Member – Hon'ble Maya Prasad Sharma

- Member Hon'ble Ram Chandra Rai
- Member Hon'ble Dr Bimala Rai Paudyal

2079 Kartik 1 (18 October 2022)

Recommendations made for implementation by the Federalism Implementation Study and Monitoring Parliamentary Special Committee, constituted by the Federal Parliament, National Assembly, to the Government of Nepal and concerned agencies

S.No.	Subject/area		Responsible		Remarks
			Agency	Time duration	
(a) Relate	ed to further clarity	y on the jurisdiction and amendment of the Constitution			
1.	Review of unbundling	Since there is still no clarity on the work responsibilities between the levels of the government even from the list of competencies outlined in the Constitution of Nepal and its unbundling, based on the experience of 5 years, the unbundling should be revised, and greater clarity should focus on the responsibilities between the government tiers.	Office of the Prime Minister and Council of Ministers (OPMCM)	2080 Baisakh	In coordination with Office of the Chief Minister and Council of Ministers and Local Level
2.	No of provincia ministers	IDue to the increase in the number of provincial ministries and ministers, leading to a rise in administrative expenses and other reasons, there is an erosion in people's trust of federalism and a negative perception of the governance system. The number of provincial ministers should be limited to 10 percent of the total provincial assembly members so that the number of provincial ministers is not less than 5 people.	Ministry of Law, Justice, and Parliamentary Affairs (MoLJPA)	2080 Kartik	To propose a constitutional amendment bill

Federal Parliament, National Assembly, Federalism Implementation Study and Monitoring Parliamentary Special Committee recommendations, November 2022.

3.	Women's participation at the local level	To improve the law to further ensure the participation of women in positions of major office-bearers at the local level.	MoLJPA	2080 Kartik
4.	inclusive	To implement the provisions of Article 38(4), Article 42 and Article 47 of the Constitution, ensure the participation of women, Dalits, indigenous nationalities, Madheshi, Tharu, Muslims, backward classes, minorities, marginalized, people with disabilities, gender and sexual minorities, citizens of backward areas and economically disadvantaged Khas Arya.	ОРМСМ	2080 Asar
5.	Ensuring women's candidacy	In the elections for the House of Representatives and the Provincial Assembly, legal and policy arrangements should be made to ensure that women candidates are not limited to less than one-third of the candidates fielded by every party in the FPTP category.	ОРМСМ	2080 Asar
(c) Rela	ted to formation of j	oint committee and implementation of the Committee directives		
6.	Joint Parliamentary Committee	To develop a regular reporting system by establishing a Joint Parliamentary Committee in the Legislature-Parliament to Monitor the Implementation of Federalism for the continuous monitoring and feedback to the federal system of governance and the rule of law.	Federal Parliament	2080 Asar

7.	Committee	To develop and implement an action plan for implementation of the	Concerned	Continuous	To develop and
	directives	federal parliament and provincial assembly committees to make the	federal and		regularly
		government accountable to the people and to increase the trust of the	provincial		implement an
		citizens in the governance system.	ministries		action plan
					within a week
					as per the
					nature of the
					directive
(d) Rela	ted to the implemen	ntation of the recommendations of the constitutional commissions	1	1	
8.			OPMCM, Office of	Continuous	Develop an
	ons of the		the Chief Minister		action plan
	constitutional		and Council of		
	commissions	Public Service Commission, and all other constitutional commission in	Ministers and		
		order to improve financial discipline and good governance, prevention	Local level		
		of corruption, personnel management and other reforms.			
(e) Rela	ted to implementati	on of the federalism implementation action plan	I	I	
		1	1	1	
9.	Federalism	Develop a list of tasks to be accomplished by the Government of Nepal,	ОРМСМ	2079 Magh	OPMCM to
	implementatio	including drafting necessary laws related to the implementation of			coordinate
	n action plan	federalism, formation and modification of organizational structures,			
		staff management, etc., and formulation of an action plan along with a			
		timeline for enforcement.			

10.	Orientation	Conduct training and public awareness programmes on federalism,	Concerned	Continuous	
		democracy and rule of law from the central to the local level to addres	sfederal and		
		the various types of confusions seen at the citizen level about the	provincial		
		federal form of governance.	ministries, local		
			level		
(f) Relat	ed to decentralization	on plan			
11.	Decentralizatio	To make the delivery of public services efficient, the federal	Concerned	2080 Kartik	
	n plan	government should formulate a decentralization plan to delegate the	federal and		
		responsibilities under its jurisdiction to the provinces and local levels.	provincial		
		The provinces should make a decentralization plan to delegate its	ministries		
		powers to the local level and make legal and policy arrangement to			
		provide the appropriate level with the authority, resources or			
		personnel and technical support.			
(g) Relat	ted to good governa	nce, service delivery and enforcement of fundamental rights			
12.	Easy access by	By making the public administration clean, competent, fair,	Concerned	Continuous	Office of the
	the people	transparent, corruption-free, responsive and participatory, ensure	federal and		Prime Minister
		equal and easy access of the people to the services provided by the	provincial		to take the
		state and fully implement the constitutional provisions to guarantee	ministries, local		leadership for
		good governance.	level		necessary legal
					and policy
					measures in
					coordination
1					and

13.		All government agencies at all three levels must use tools of	Concerned		collaboration with all the three tiers of government.
15.		accountability towards the citizens to establish transparency and credibility and enact laws related to accountability on behalf of employees.	federal and provincial ministries	2080 Asai	
14.	Crowd of service recipients and service	To make the services provided by offices and agencies such as land revenue, survey, transport, customs, foreign employment, tax, district administration, rural municipality, municipality etc., which are more crowded with service recipients, quicker, efficient, reliable, and easier, use methods such as online, customer help desk, and CCTV. Put a complete ban on the entry of middlepersons. Make monitoring and oversight effective.	federal and provincial	2080 Baisakh	
15.	'Hello Sarkar' (government)	For the regular handling of citizens' grievances, arrange similar structure like the 'Hello Government' in the Office of the Prime Minister and Council of Ministers, in all the chief ministers' offices. The local level and every level of the government should make arrangements for handling grievances every day.	OPMCM, Office of the Chief Minister and Council of Ministers and local level		All three tiers to develop procedures related to ensuring handling of grievances
16.	•	Ensuring the right to life and to live freely through empowerment to enhance the self-esteem of backward/underprivileged classes and	Concerned federal and	2080 Kartik	

	/backward	communities, including Dalits.	provincial		
	classes		ministries		
L7.	Elimination of	To create a reliable and trustworthy environment for controlling and	Concerned	continuous	
	discrimination	addressing all kinds of violence and abuses and discrimination against	federal and		
	and violence	people with disabilities, senior citizens, children, women, Dalits etc.	provincial		
			ministries, local		
			level		
L8.	Enforcement of	To implement all the provisions related to fundamental rights including	Concerned	2080 Asar	
	fundamental	the social security of the citizens, the dignified life of senior citizens	federal and		
	rights	and the guarantee of human rights	provincial		
	1.9.163	0 0			
(h) Relat	ted to building an eg		ministries		
	ted to building an eg	alitarian society			
	ted to building an eg Egalitarian	ralitarian society To build a socialism-oriented nation and an egalitarian society as	Concerned	Continuous	OPMCM to
	ted to building an eg	Falitarian society To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and	Concerned federal and	Continuous	OPMCM to coordinate
	ted to building an eg Egalitarian	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out	Concerned federal and provincial	Continuous	
	ted to building an eg Egalitarian	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out activities including economic activities by prioritizing the relationship	Concerned federal and provincial ministries, local	Continuous	
	ted to building an eg Egalitarian	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out	Concerned federal and provincial	Continuous	
19.	ted to building an eg Egalitarian	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out activities including economic activities by prioritizing the relationship between the three levels of government.	Concerned federal and provincial ministries, local	Continuous	
19.	ted to building an eg Egalitarian society	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out activities including economic activities by prioritizing the relationship between the three levels of government.	Concerned federal and provincial ministries, local	Continuous	
19. (i) Relate	Egalitarian society	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out activities including economic activities by prioritizing the relationship between the three levels of government.	Concerned federal and provincial ministries, local level	Continuous	
19.	Egalitarian society	To build a socialism-oriented nation and an egalitarian society as envisioned by the Constitution, emphasizing coordination and cooperation with the public, private and cooperative sectors, carry out activities including economic activities by prioritizing the relationship between the three levels of government. federalism	Concerned federal and provincial ministries, local level		

		republican governance system.			
21.	Police adjustment	To complete the adjustment of the police as the provincial police and law and order within the province are exclusive powers of the province	МоНА	2080 Asar	
22.	Temporary management of provincial and local level staffers	Due to the lack of staff at the provincial and local levels, assign necessary staff to solve immediate problems in the performance and service delivery of those bodies.	MoFAGA	One week	
23.	O&M survey		MoFAGA, concerned provincial ministry and local level	2080 Asar	OPMCM to coordinate
24.	To reduce employees by half	To put an end to the situation where work responsibilities are concentrated at the province and local levels, but employees concentrating in the federal level, make legal and policy arrangement to cut the number of staff at the federal level by half.	MoFAGA	2080 Asar	OPMCM to coordinate
25	Federal civil and government service	To introduce an Act relating to the operation of federal civil and government services.	MoFAGA and other concerned ministries	2080 Asar	

26.	Provincial civil	Provinces to introduce laws to organize provincial civil and government	Concerned	2080 Bhadau	
	and	services in a manner consistent with federal laws.	provincial		
	government		ministry		
	service				
27.	Consistency in	If the Provincial Civil Service and other Government Service Acts	Concerned	2080 Kartik	
	federal and	introduced by the provinces are inconsistent with the Federal Act,	provincial		
	provincial civil	harmonize them.	ministry		
	service				
28.	Local civil and	Local level to formulate laws to organize civil and government services	Local level	2080 Kartik	
	government	at the local level consistent with the federal and provincial laws.			
	service				
29	One term and	Establish a system of non-promotion if one term (two years) is not	MoFAGA	2080 Baisakh	
	promotion	served in the post appointed from the federal to the province and local			
		level.			
30	Responsibility	Until the posts of necessary staff are filled through the Provincial Public	MoFAGA	One week	Of the local
	based on	Service Commission, arrange for the federal staff to be assigned with			level through
	demand	responsibilities only based on the demands of the province and local			Office of the
		levels.			Chief Minister
					and Council of
					Ministers
31	Deputation of	Until the Federal Civil Service Act is promulgated, the overall	MoFAGA	2079 Magh	In coordination
	chief	responsibility of the chief administrative officers of municipalities			with OCMCM
	administrative	within the province be handed over to the province.			
ı		<u> </u>	1		

	officers				
32.	Transfer and deputation of staff	Apart from the chief secretary, the transfer of the secretaries of the provincial ministries and the responsibility of the deputation should be given to the provincial government.		One week	Until the provincial public service commission appoints the provincial secretary
33.	Employees management a the local level	Appointment and promotion of employees at the local level be carried tout only in accordance with the provincial law.	MoFAGA	2080 Kartik	In consistent with Article 227 of the Constitution
34.	Long-term liability of employees	Provinces and local levels should not increase the number of employees, the position of employees and the age limit of retirement to create long-term liabilities and putting excessive pressure on the grants of the Government of Nepal.	Concerned provincial ministry and local level	One week	
35.	Only for one's favour	The tendency to use low-level employees of one's favour in the positions of provincial secretaries and local level chief administrative officers will increase financial risk and weaken the administration mechanism, hence improve it.	MoFAGA, concerned provincial ministries and local level	One week	
36.	Uniformity in service and	To maintain uniformity in retirement age, qualifications, service facilities, career development and hierarchy of employees working in	MoFAGA, concerned	2080 Kartik	

	benefits	all three levels of government.	provincial	
			ministries	
37.			MoFAGA, concerned	2080 Baisakh
	administrative officer	arrangement where the chief administrative officer of the local level is not below the undersecretary level.	provincial ministries	
38.	Legal Officer	Provide for a legal officer at every local level to make the work of local level judicial committee and law making effective	MoFAGA, concerned provincial ministries	2080 Baisakh
(j) Relato	ed to institutional st	tructures	1	
39.	Political party structures	To modify/build the structures of political parties including provincial and district level committees to be compatible with federalism.	Political parties	2080 Baisakh
40.	Parallel organizational structure	The government at any level should not build institutional structures that are parallel to the jurisdiction of another level and dissolve those that have been built.	Concerned federal and provincial ministries	2080 Asar
41.	Plan formulation	As there is a tendency to unnecessarily increase administrative expenses by setting up projects in various ministries and agencies, remove/dissolve such unnecessary structures.	Concerned federal and provincial ministries	2080 Asar

	institutional mechanisms and human resource management, generate		
oloyees'			
	staff positions with a view to developing an officer-oriented system		
em	while managing human resources at the federal ministries to increase		
	the productivity and effectiveness of the organization.		
grated	Instead of opening additional /maintaining unnecessary offices in a	All provincial	2080 Bhadau
vice delivery	district, not opening at all /maintaining in any district, the province	ministries	
	should keep one office in the district as an integrated service delivery		
	point for all the ministries of the province.		
ce	End the act of reviving the board, development committees,	Concerned	2080 Asar
val/return	institutions, projects, etc. handed over to the province, which have	federal ministries	
	been dissolved and are in the process of being dissolved and returning		
	them to the centre.		
icture	The federal government should make legal and policy arrangements	Concerned	2080 Asar
w	not to establish any structure or programme below the provinces	federal ministries	
vinces	except in the security sector.		
ciency of	According to the recommendations of various commissions and	ОРМСМ	2080 Asar
istries and	committees to reduce the number of ministries at the federal level, the		
artments	number of federal ministries should be limited to 15, as many		
	responsibilities have been transferred to the provincial and local levels		
	in the constitution. Similarly, since more than half of the departments		
	at the federal level are without any work, make policy arrangements to		
	dissolve half of them.		
	grated ice delivery ce val/return cture w rinces iency of stries and artments	 ice delivery district, not opening at all /maintaining in any district, the province should keep one office in the district as an integrated service delivery point for all the ministries of the province. End the act of reviving the board, development committees, institutions, projects, etc. handed over to the province, which have been dissolved and are in the process of being dissolved and returning them to the centre. The federal government should make legal and policy arrangements not to establish any structure or programme below the provinces except in the security sector. iency of According to the recommendations of various commissions and committees to reduce the number of ministries at the federal level, the 	grated grated ice deliveryInstead of opening additional /maintaining unnecessary offices in a district, not opening at all /maintaining in any district, the province should keep one office in the district as an integrated service delivery point for all the ministries of the province.All provincial ministriesceEnd the act of reviving the board, development committees, institutions, projects, etc. handed over to the province, which have been dissolved and are in the process of being dissolved and returning them to the centre.Concerned federal ministriesctureThe federal government should make legal and policy arrangements not to establish any structure or programme below the provinces except in the security sector.Concerned federal ministriesiency of atries and committees to reduce the number of ministries at the federal level, the number of federal ministries should be limited to 15, as many responsibilities have been transferred to the provincial and local levels in the constitution. Similarly, since more than half of the departments at the federal level are without any work, make policy arrangements toOPMCM

47.	Inter-provincial council and working committee	Constitute a working committee including two chief ministers led by the Home Minister of the Government of Nepal and member of the Inter-provincial coordination council and hold its meeting every three months in order to make the work of the IPCC chaired by the Prime Minister more dynamic.		2080 Asar and continuous	IPCC meeting to decide
48.	other inter-tier coordination	A permanent secretariat of the national coordination council, inter- governmental fiscal council, thematic committees and the provincial coordination council should be established, and regular meetings should be held, and a practice established to implement the decisions of the meetings.	Concerned federal and provincial ministries	2080 Asar	
49.		Constitute an 'administrative coordination council' including the chief secretaries of the provinces and led by the Chief Secretary for administrative coordination and collaboration of the federal and province level	ОРМСМ	2079 Magh	
50.		Constitute a 'provincial administrative coordination council' including the chief administrative officers of the local level and led by the Chief Secretary for administrative interrelations between province and the local level	Office of the Chief Minister	2079 Magh	In coordinatior with MoFAGA
51.	Provincial thematic committee	Constitute thematic committee led by minister from the concerned province, including representation of the local level on the recommendation of the local level association/federation.	Concerned provincial ministry	2080 Baisakh	In coordinatior with the OCMCM

52.	Coordination	To make arrangement for coordination and facilitation with the	ОРМСМ	2079 Magh	
1	with province	province and local level from one agency/ministry instead of the			
	and local level	existing provision through different agencies/ministries.			
53.	Coordination	The provincial assembly to formulate laws according to Article 235 (2)	Provincial	2080 Asar	
	between	of the Constitution for coordination between province and	Assembly		
	province and	municipality, and among municipalities and to address any political			
	municipality,	dispute.			
	and among the				
	municipalities				
54.	Formulation of	The federal level should begin a practice of consulting with the	Concerned	Continuous	
	laws on	province and the province with the local level while formulating laws	federal and		
	matters under	on matters concerning exclusive rights.	provincial		
	exclusive rights		ministries		
55.	Bill and	Discuss with the thematic committee before presenting a bill in the	Concerned	Continuous	
	thematic	parliament for consistency in the laws between the various tiers of	federal and		
	committee	government while formulating laws on matters under the concurrent	provincial		
		list of competencies between the federal and province level and all the	ministries		
		three tiers of government.			
(I) Related t	to fiscal federalis	m			1
	T				
56.		Determine the minimum responsibilities of the province and local		2080 Baisakh	In coordination
	responsibility		Resources and		with Ministry of
		required for that.	Fiscal Commission		Finance

	To identify details of provincial and local revenue collection and	National Natural	Continuous	Make public
capacity	revenue capacity.	Resources and		report annually
		Fiscal Commission		
Internal	Provinces and local levels should make a revenue reform action plan	Concerned	2080 Baisakh	
resource	and prioritize internal resource mobilization.	provincial		
mobilization		ministry and local		
		level		
Advertisement	The collection of advertising tax and entertainment tax, which are in	Concerned local	2080 Baisakh	
tax and	the exclusive rights' list of the province and local level, should be	level in		
entertainment	improved as it is very low even in major municipalities including	coordination with		
tax	Kathmandu.	concerned		
		provincial		
		ministry		
House land	Establish a procedure for collecting real estate registration fees based	Concerned	2080 Baisakh	
registration fee	on market value and improving administrative aspects, such as land	federal and		
	registry and land surveyor's office.	provincial		
		ministry in		
		coordination with		
		local level		
Vehicle tax	Keep vehicle tax rates uniform in all provinces. Make a policy	Concerned	2080 Baisakh	
	arrangement to use a certain part of this tax for forest and	provincial		
	environmental protection and development.	ministry, local		
		level		
_	resource mobilization Advertisement tax and entertainment tax House land registration fee Vehicle tax	resource mobilizationand prioritize internal resource mobilization.Advertisement tax and entertainment taxThe collection of advertising tax and entertainment tax, which are in the exclusive rights' list of the province and local level, should be entertainment taxHouse land registration fee proved as it is very low even in major municipalities including Kathmandu.House land registration fee proved as a procedure for collecting real estate registration fees based on market value and improving administrative aspects, such as land registry and land surveyor's office.Vehicle taxKeep vehicle tax rates uniform in all provinces. Make a policy arrangement to use a certain part of this tax for forest and	Internal resource mobilizationProvinces and local levels should make a revenue reform action plan and prioritize internal resource mobilization.Concerned provincial ministry and local levelAdvertisement tax and entertainment taxThe collection of advertising tax and entertainment tax, which are in improved as it is very low even in major municipalities including Kathmandu.Concerned local level in coordination with concerned provincial ministryHouse land registration fee on market value and improving administrative aspects, such as land registry and land surveyor's office.Stablish a procedure for collecting real estate registration fees based federal and provincial ministry in coordination with local levelVehicle taxKeep vehicle tax rates uniform in all provinces. Make a policy arrangement to use a certain part of this tax for forest and environmental protection and development.Concerned provincial ministry, local	resource mobilizationand prioritize internal resource mobilization.provincial ministry and local levelAdvertisement tax and entertainment tax and the exclusive rights' list of the province and local level, should be entertainment taxConcerned local level in coordination with concerned provincial ministry2080 Baisakh level in coordination with concerned provincial ministryHouse land registration fee on market value and improving administrative aspects, such as land registry and land surveyor's office.Concerned provincial ministry in coordination with local level2080 Baisakh federal and provincial ministry in coordination with local levelVehicle taxKeep vehicle tax rates uniform in all provinces. Make a policy arrangement to use a certain part of this tax for forest and environmental protection and development.Concerned provincial ministry, local2080 Baisakh

62.	Minerals and	To improve the law to end ambivalence in the collection and	Concerned	2080 Asar	
	river resources	distribution of local natural resources, such as minerals and river	federal and		
		resources, stones, gravel, and sand, which are in the list of concurrent	provincial		
		rights of the provinces and local levels.	ministry		
63.	Minerals and	Make a legal arrangement in which the clear roles of the three levels of	Concerned	2080 Asar	
	river resources	government regarding the collection, distribution, regulation, etc. of,	federal and		
		e.g. mining and river sediments, stones, gravel, and sand, are	provincial		
		mentioned in the operation and management of the crusher industry,	ministry, local		
		and remove the crusher industry that is operating in violation of the	level		
		existing laws.			
64.	Mobilization of	Due to the dominance of interest groups in the exploitation of natural	Concerned	2080 Asar	
	natural	resources and environmental degradation that has also been observed	federal and		
	resources	due to excessive exploitation, make necessary legal and policy	provincial		
		arrangements for its prevention and control.	ministry		
65.	Integrated law	Draft integrated laws to simplify the mobilization and management of	Concerned	2080 Asar	
	in mobilization	natural resources	federal and		
	of natural		provincial		
	resources		ministry		
66.	Debt rights	Organize the mobilization of internal debt by developing the provincial	Ministry of	2080 Baisakh	
		and local level debt management system.	Finance		
67.	Jurisdiction of	According to Article 60 (3) of the Constitution, although the amount of	Ministry of	2080 Asar	In coordination
	Fiscal	financial transfers received by provinces and local levels is in	Finance		with NNRFC
	Commission	accordance with the recommendations of the National Natural			
		Resources and Fiscal Commission, the law should be amended to			

Federal Parliament, National Assembly, Federalism Implementation Study and Monitoring Parliamentary Special Committee recommendations, November 2022.

		reduce the commission's jurisdiction over grants other than financial equalization grants.			
68.	Increase in equalization grant	To comply with the procedure of increasing the portion of the financial equalization grant in the financial transfer from the government of Nepal to the province and local level and from the province to the local level in proportion to the budget.	Finance, ministry	Every year	
69.	Statistical details of distribution of equalization grant	To make the statistical details used in the distribution of financial equalization grants and sharing transparent and credible.	NNRFC	Every year	
70	Sharing of projects of conditional grants	When the federal level sends a conditional project to the province and local level, and the province to the local level, make arrangements to send a lump sum by specifying the sectoral conditions, targets and expected outcomes.	Concerned federal and provincial ministry	Continuous	
71	Doors of grants	While sharing grants to provinces and local levels, do not open/use other doors except the four doors of grant distribution (equalization, conditional, special and supplementary) as mentioned in the Constitution.	Concerned federal and provincial ministry	Continuous	
72	Grants based on incentives	Implement a grant system based on incentives and performance in at least 50 percent of the financial equalization grant to make local levels (municipality-municipality) competitive in-service delivery and	NNRFC	2080 Asar	With support of concerned federal and provincial

		development works.			ministry
73	Activeness of local revenue and other committees	In some local levels, in case the Revenue Advisory Committee, Resource Estimation and Budget Delimitation Committee and Budget and Programme Formulation Committee are not active, make them operational in accordance with the law	Concerned local level	immediately	
74	Projects of long-term importance	Federal, province and local levels should give priority to plans and programmes of long-term importance included in periodic plans when preparing annual budgets and programmes.	Concerned federal and provincial ministries, local level	Continuous	
75	Internal debt a	sEnd the tendency of province and local levels to formulate budgets by showing internal debt as source without institutional structure and legal assurance.	Concerned provincial ministries, local level	Every year	
76	Policy and programme budget	The three levels of government should maintain consistency between policies and programmes, budgets and periodic plans.	Concerned federal and provincial ministries, local level	Continuous	
77	Budget on time	Make a legal provision to deduct the equalization grant other than the minimum equalization grant to the local level that fails to table and pass the annual budget from the village and town assembly within 60 days of the beginning of the financial year, and award the amount	Concerned federal and provincial	Every year	NNRFC

		deducted as such to the local level of the same province with good performance appraisal.	ministries		
78	Undistributed budget	End the trend of federal, provincial and local level distributing the annual programmes and projects on an activity basis and keeping the budget undistributed.	Concerned federal and provincial ministries, local level	Continuous	
79	Discussion in budget formulation	While formulating the budget, the federal government should develop a practice of holding policy discussions and interactions with the province and local levels, and the province with the local level.	Concerned federal and provincial ministries,	Continuous	
80	Bottom to top planning	To make necessary legal and policy arrangements to maintain compatibility (bottom to top) between the plans and programmes of the three levels of government.	Concerned federal and provincial ministries	Continuous	In coordination with NPC and PPC
81	Making annual development and programme public	In order to maintain financial transparency and fiscal discipline and to end duplication of projects and programmes, the federal level and the provincial level will make public the ministry's annual development and programme at the same time as the budget is presented.		On the day of budget presentation day annually	
82	Project bank	All three levels of government to strictly implement the concept of project bank to end the trend of projects appearing (sunrise) but never setting (sunset) and for ensuring the budget formulation of projects	Concerned federal and provincial		In coordination with NPC and PPC

		that have origi	nated through the partion	cipatory planning method.	ministries		
83	50 percent in Wards	basis for sharir distribute and budget at the v	ng of budget at the ward implemented at least 50 ward level based on indi	ines a balance, just and credible level, make a provision to percent of the total capital cators such as population, rastructure development.	Concerned local level	2080 Baisakh	
84	Ward-wise sharing	infrastructure ward level, mu municipalities	development projects w inicipalities worth below worth below Rs1.5 millio	palities should operate small orth below Rs500,000 from the Rs1 million, sub-metropolitan on and metropolitan cities for rojects worth below than Rs2	Concerned local level	2080 Baisakh	
85	Limitation of federal and provincial projects	the selection a projects and th provincial prid should be mad	nd implementation of n ne provincial governmen e and inter-local level pr le to ensure that the bud rojects should not be les Federal level	ational pride and inter-provincial t determines the same for	Concerned federal and provincial ministry	2080 Asar	In coordination with planning commission
		Agriculture	50 million	5 million			

		Irrigation	70 million	5 million			
		River control	50 million	5 million			
		Watershed	50 million	5 million			
		Industry	70 million	5 million			
		Tourism	50 million	5 million			
		Social					
		Education	50 million	5 million			
		Health	50 million	5 million			
		Drinking water	70 million	5 million			
		Sports	70 million	5 million			
		infrastructure					
		Roads	150 million	20 million			
		Buildings	50 million	5 million			
		Urban developmen	t 70 million	5 million			
		Housing and settlen	nent 50 million	5 million			
86	Skills	Make arrangement	s for the integrated r	nanagement of capacity	Concerned	2080 Baisakh	
	development	development and sl	kill development trai	0	federal and provincial	and continuous	

	training	and province levels.	ministries		
87	Foreign aid programmes	To develop the practice of designing and implementing projects and programmes run with foreign aid at the level of the government that has the authority over it.	Ministry of Finance	2079 Magh	
88	Land acquisition	Address the problems related to the implementation of projects and programmes at the provincial and local levels due to the problem of land acquisition.	OPMCM, Ministry of Land Management, Cooperatives and Poverty Alleviation		
(m) Rela	ted to other issues			1	
89	Local legislative and judicial powers	To conduct capacity building programmes for the effective implementation of legislative and judicial powers at the local level.	Concerned provincial ministry, local level	continuous	
90	Monitoring and Evaluation	Make arrangements for the monitoring and evaluation of various projects and programmes run by the three levels of government in the district through the District Coordination Committee.	Concerned federal and provincial ministry, local level	2080 Asar	OPMCM to make the necessary policy arrangements
91	DCC and Integrated	To develop the district coordination committee as an integrated	Concerned provincial	2080 Asar	In coordination

Federal Parliament, National Assembly, Federalism Implementation Study and Monitoring Parliamentary Special Committee recommendations, November 2022.

	Service	service delivery unit of the province.	ministry		with GoN
92	Formulation of	To ensure the participation of ordinary citizens and stakeholders in the	Concerned	Continuous	
	bill	drafting process of the bill, make arrangement for publication of the	federal and		
		bill on the website of the relevant ministry for at least 30 days. Even	provincial		
		after the bill has been registered in the Federal Parliament, implement	ministries, federal		
		the provisions of the National Assembly and the House of	and provincial		
		Representatives regulations regarding the collection of citizens'	parliament		
		suggestions. Do the same at the provincial level.			
93	Delegated	No agency shall issue any form of delegated legislation except for	Concerned	Continuous	
	legislation	those delegated by the Act. Implement the provision of obtaining the	federal and		
		approval of the Ministry of Law before issuing the delegated	provincial		
		legislation.	ministry		
94	Tier-wise rights	Not to issue delegated legislation on issues that affect tier-wise			
		jurisdiction (federal at the province and local levels and province at the local level).			
95	Updating	The government agencies should implement the tasks according to	Federal,	Regularly	
	details	their responsibilities with honesty, and update and publish the	provincial and		
		details/information regularly.	local level, and all		
			state agencies		
96	Integrated data	Linking the expenses, assets, and the overall financial system of the	ОРМСМ	2080 Baisakh	
	system	three tiers into a unified data system.			

97	Fiscal good governance	Make necessary legal and policy arrangements for the promotion of financial discipline/good governance at the local level, such as the activities of the Public Accounts Committee.	MoFAGA, and concerned provincial ministry	2080 Baisakh
98	Land records	Update government and public land records, land use classification and land use planning.	dConcerned federal and provincial ministry, and loca level	Regular
99	Orientation to elected people's representatives	Conduct orientation programme for recently elected local office- bearers and the officials who were elected in Mangsir 2079 elections on inter-level coordination and collaboration, federal system of sgovernance, good governance etc.	Concerned federal and provincial ministry/agency	2080 Kartik